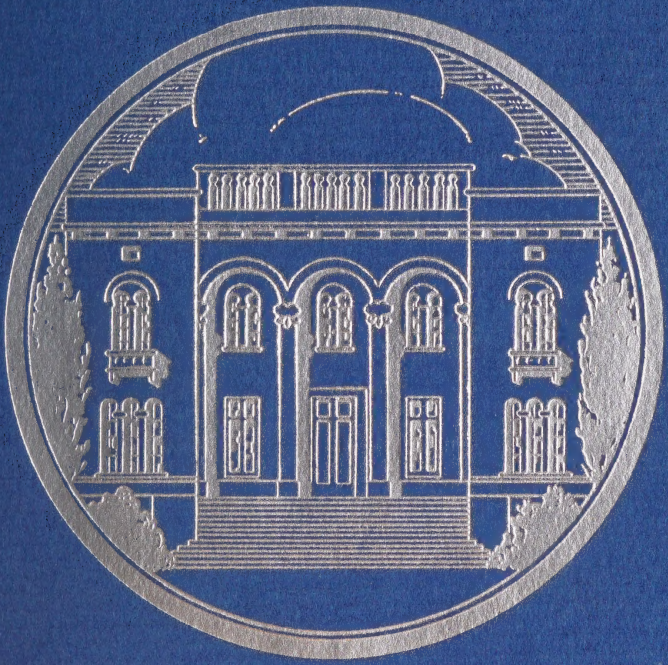

Annual Report

BETH ISRAEL HOSPITAL

BOSTON, MASSACHUSETTS

FOR THE YEAR

1943

Report of the President

WE MAY look back upon the year 1943 with satisfaction. Despite the difficulties incident to the operation of the Hospital in wartime, we have been able to maintain the essential services required for the proper care of the sick during a period of full occupancy. We have trained more student nurses, technicians, dietitians than in any previous year. We have taught more Harvard and Tufts medical students than in any previous year. Our medical and surgical research departments have been busily and fruitfully engaged, particular emphasis being placed upon matters connected with the war effort.

A grateful community has given generous support, so that larger costs of operation have been fully met. The Hospital has been so well interpreted to the public that the endowment funds, so necessary to insure our ability to continue to serve, have been most substantially increased during the year.

We express our deep appreciation to the professional and lay staffs for their faithful support, to the Women's Auxiliary and its Life Membership Fund for their magnificent contributions, to the Volunteers, women and men, each and every one of them, who have rendered such indispensable service, and to a community whose loyalty and devotion have been an inspiration.

DAVID M. WATCHMAKER,
President.

Beth Israel Hospital — Brookline Avenue, Boston, Mass.

The Beth Israel Hospital

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Mrs. Samuel Wit
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Mrs. Max E. Wyzanski

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Mrs. William Ornsteen
Mrs. Elizabeth Pearlman
Mrs. Sidney J. Solomon

Report of the Executive Director

THE conclusion of the present fiscal year marks also the completion of fifteen years of service to the public since the opening of the new Beth Israel Hospital on Brookline Avenue in August of 1928, at which time seven patients were transferred from the old hospital on Townsend Street, Roxbury. Much, indeed, has happened to the world during this decade and a half, including the serious financial depression which marked the beginning of the past decade, and the present world struggle for the perpetuation of what has been so aptly termed "the decent way of life." During this epochal period, about eighty-five thousand people have been hospitalized at Beth Israel, and over a hundred thousand have received treatment in the Outpatient Department to which almost a million visits have been made by ambulatory patients. All of this has been due to the vision and efforts of those who created the hospital and to the continued generous support of those who have made it possible through the already-mentioned fifteen years to furnish approximately three and one half million dollars worth of free care to men, women and children, irrespective of their race, creed or color.

It is fitting to call attention to the other essential and all-important activities which have been continuously carried on at Beth Israel and which are so intimately related to the community welfare. These have included the training of varied personnel, the conduction of clinical and laboratory research, as well as the teaching of people for more healthful living. These functions serve as important weapons, indeed, in the battle with man's most constant enemy—disease.

The Hospital in Wartime

The essence of the content of an annual hospital report for 1943 must necessarily be the recital of the problems of the hospital in wartime. It is the story of the crowded hospital. It is the picture of difficult and earnest efforts to carry on and render service under most trying conditions. It must reveal to the reader evidence of loss of doctors, nurses and others to the armed forces. It must give evidence of the loss of many of its lay personnel to industry where the financial emoluments are greater. Rationed foods and other supplies, restricted priorities further complicate the picture and add to the burdens. All hospitals, comparatively speaking, have been very crowded during the past year because of certain conditions. These have included the inability to

To the hospital come the young and the old, people of all faiths and creeds, to whom it is a privilege to be of service.

obtain home nursing care, the existing servant problem, and efforts on the part of the depleted medical profession toward the centralization of their patients, whenever possible, under a hospital roof. Provision for hospital insurance has played a part, too, in the increasing hospital occupancy.

The story of the present large turnover of personnel is, indeed, a painful recital of constant change, particularly in the Dietary, Housekeeping and Maintenance departments, and only in a lesser measure among our clerical forces. It was inevitable that hospitals would be vulnerable to personnel inroads particularly from the war industries. The voluntary hospital, dependent upon private philanthropy for funds for the care of varying essential hospital activities, could not be expected to meet the wage scales which industrial organizations and others engaged for profit could afford and did pay. While hospitals did institute wage and salary increases commensurate with their maximum resources, this was not in sufficient amount to materially reduce the numbers who left hospitals for more lucrative employment. That the past twelve months have been fraught with many administrative difficulties is therefore understandable.

A kindly smile, a pleasant greeting play their part in placing the patient at ease.

Our Volunteers

One may logically wonder how this patient load has been carried, how this service has been met in the face of so large a turnover of paid personnel. Beth Israel was particularly prepared for such a situation because of the basic existence, for the thirteen years preceding the war, of a large Women's Volunteer Service. During all of this time they have materially staffed the Outpatient Department, the Thrift Shop, the Gift Shop, and served on the various House Committees. They have made surgical dressings and maintained a patient's library service. It makes us both humble and grateful to find women volunteers pushing heavy book carts through the wards and on private floors, in order to make this service available to our sick.

A potent and powerful Women's Auxiliary, ably led, has served as the backbone of the hospital, and rich in woman power they have been the reservoir on which we have drawn in the present crisis. In addition to the already-enumerated activities, they are meeting essential needs and rendering necessary service in the kitchen and dining rooms, in the Outpatient Department and in the main hospital. They are serving as

Red Cross Nurses Aides and Grey Ladies. Members of the Junior Auxiliary have been invaluable in staffing our information desks, in service as floor clerks, and in other capacities.

In keeping with the forward-looking development by a comparatively few hospitals, a Men's Volunteer Corps was organized and has bridged particularly the deep gap created by the loss of orderlies. Recruited in the main from the membership of the Brotherhoods of Greater Boston Temples and from fraternal organizations, these fine men have covered the hospital during the evening and late into the night, performing, in the main, the physical tasks of orderlies. Others work in the kitchen and in the Maintenance Department. Recruited from professional ranks, banking and industry, their willingness and pleasant reactions to their labors have been an inspiration to us all.

Our Staff Meets the Challenge of War

One hundred members of our medical staff, a large percentage of our total, are on active duty with the armed forces in different parts of the world. Fifty of our nursing staff, and twenty-five dentists and other members of our personnel are in uniform. Interns and residents are being rapidly commissioned and awaiting their call. An additional number of our employees have been called by Selective Service. Nevertheless, the hospital has carried on serving its patients twenty-four hours a day. Essential medical care has been rendered because of the devotion and tirelessness of those who have met their responsibilities faithfully and well.

On the home front the hospital has cooperated wholeheartedly with the Office of Civilian Defense by the establishment of necessary facilities for the care of the injured in the event of local enemy action. This has included staff organization on a twenty-four hour level, the establishment and maintenance of a Blood Bank, the organization of an affiliated hospital unit of fifteen staff members, including physicians, surgeons, pathologist, roentgenologist, etc., enrolled in the reserve of the United States Public Health Service for the purpose of staffing an emergency base hospital, whenever the Surgeon General deems it necessary to activate the same.

Allusion has already been made to the significant importance of teaching as a hospital responsibility. Beth Israel's active teaching affiliations with the Harvard and Tufts Medical Schools have been maintained at an "accelerated level" in keeping with the national pro-

Gentle and kindly care contribute much to the healing of the sick.

gram for a necessary increase in medical enrollment to meet the needs of the armed forces. This has meant that the number of medical students receiving training at the hospital has increased substantially. By permission of the Office of Procurement and Assignment, a minimum number of men have been declared essential and have been retained to carry on the teaching program. This limited number of teaching personnel deserves much credit for carrying a heavy load, in the absence of invaluable teaching colleagues who are with the armed forces.

The medical service has been very fortunate in the addition to its staff of Dr. Henry A. Christian, who served until his retirement as Physician-in-Chief at the Peter Bent Brigham Hospital and Hersey Professor at the Harvard Medical School. His services on our wards, both in the care of patients and in teaching, have been invaluable. He has given most generously of his time and efforts, and the medical service is greatly indebted to him.

Drastic changes, indeed, have taken place in the organization of our intern and resident staffs. The duration of internships, formerly varying from fifteen to twenty-five months, was first reduced to twelve

Here the surgeon applies his knowledge and skill to meet the challenge of disease.

months and has recently been further reduced to nine months. The period of residencies and assistant residencies has been cut to nine months. The former number of our house staff, totaling twenty-five, has been cut to twenty. The depletion of experienced men among the resident and intern staffs adds to the burdens of the limited visiting staff. This is, however, all a part of the picture created by the war, and we accept it cheerfully in the earnest desire to participate in the team play necessary, if we are to win the greatest war in the history of the world.

During the past year the Medical Executive Committee recommended and the Board of Trustees approved the appointment of Dr. Jacob Fine on a full-time basis as Director of the Surgical Research Department. His constant availability is particularly invaluable at this time when so many of our former teaching personnel are away.

The Medical and Surgical Research departments are carrying on studies linked closely with the war, including projects for the Office of Scientific Research and Development. The most generous expenditures of the Life Membership Fund of the Women's Auxiliary made possible

Sound theory is the foundation upon which good nursing is built.

the structural conversion of the hospital garage into a Surgical Research Laboratory. This adjustment of quarters was a practical solution of the insurmountable difficulties encountered in the efforts to obtain priorities to make possible the additional erection of necessary laboratory space in which to carry on war research.

Financial support made possible during the past year by the Patrons of Surgical Research was a contributing factor to the conduct of essential research.

The Nursing Service and Nursing Education

The marked depletion of our nursing personnel has imposed exceeding burdens on Miss Gilmore, our nursing director, and her administrative staff. Her devotion and that of her assistants under most trying conditions is worthy of our deep gratitude. A crowded hospital and a greatly reduced staff have called not only for tireless efforts but for great imagination, in order to meet minimal needs. The nursing service has been fortunate, indeed, in the aid it has received from Red Cross Nurses Aides, many of whom trained at Beth Israel, as well as from

Good classroom practice in nursing procedures are important links in nursing education.

other volunteers, including the invaluable service rendered by the men serving in the capacity of orderlies.

Nursing education has felt the full impact of the war. Efforts to replace the large number of nurses who have enrolled with the armed forces have crystallized in the organization on a national level of the Cadet Nurse Corps under the aegis of the United States Public Health Service. The Beth Israel has joined with other hospitals of the nation in the effort to stimulate the enrollment of student nurses and to influence those already enrolled in joining the Cadet Corps. Our school has been approved and a grant has been received from the United States Public Health Service towards the support of this program. Our entering class of students in September was a larger one than in former years.

The Dietary Service and the Training of Student Dietitians

In March of 1943 we were obliged to seek a new Chief Dietitian to direct the Dietary Department. This was not an easy task for a hospital serving approximately 650,000 meals annually, as well as maintaining an approved course for student dietitians. We were fortunate in ob-

taining the services of Miss Engla Anderson who brought to the hospital earnestness and ability. Hers has been, indeed, a difficult task, for in no department has the turnover of personnel been greater and the loss of former employees more keenly felt.

Other departmental adjustments included the granting of a leave of absence in May to Miss Ethel Cohen, Director of our Social Service Department, who is serving as Consultant to the Children's Bureau in the Pacific Coast Area. Her responsibilities were temporarily assumed by Miss Rosalind Herrmann, on leave of absence from the position of Director of Social Service at the Jewish Hospital in St. Louis.

Leave of absence was also granted to Dr. Herrman Blumgart, Director of the Medical Research Department, who assumed the responsibility of Medical Consultant to the Second Corps Area. His research and teaching responsibilities are being ably met in his absence by Dr. Mark Altschule.

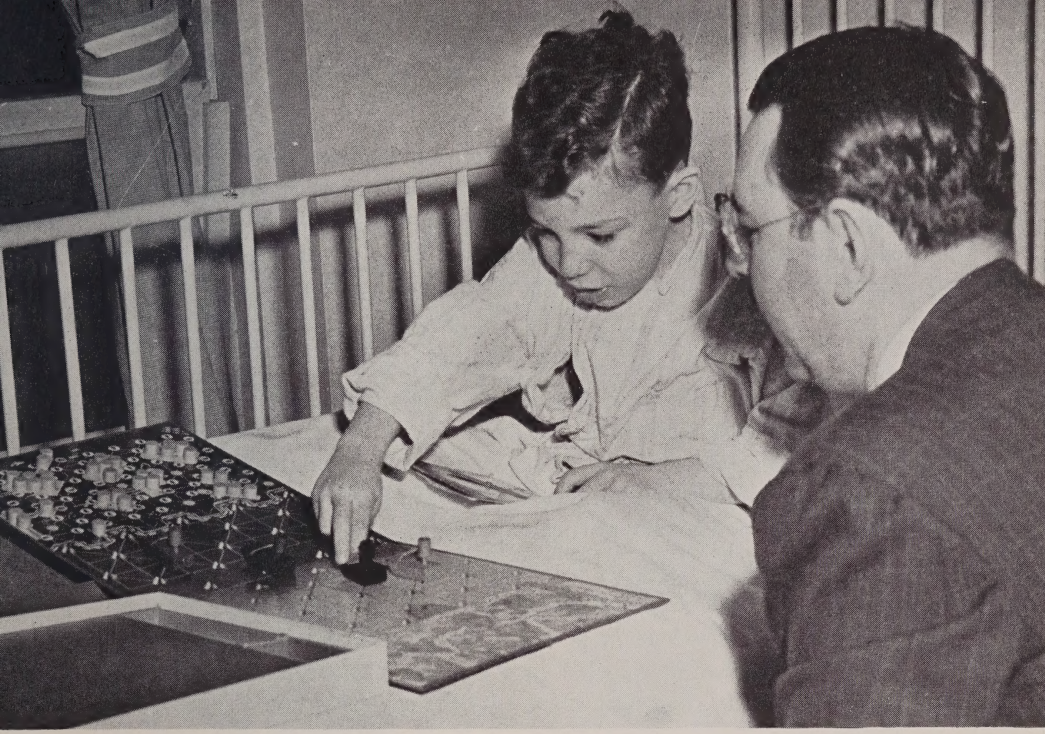
The Care of the Patient During the Past Year

Six thousand three hundred and fourteen patients received treatment in the hospital during 1943, spending a total of approximately 66,000 days representing an average stay of slightly over ten days per patient. Over 8,000 patients made 46,941 visits to our Outpatient Department, this representing a material drop in outpatient attendance as compared with previous years due to a number of factors, among them economic improvement, this making it possible for patients to obtain service from their family physician. Increased opportunities for employment were reflected also in higher occupancy of our private and semi-private facilities.

Operating Income and Expense

The total Operating Income from patients for the year, amounting to $508,246.82, was the largest for any similar period in our history and represents an increase over the previous fiscal year of approximately $39,000.

The Operating Expense of $658,859.60 represented an increase of approximately $16,200 over the previous year. An increase in salaries and wages of almost $30,000 was partly offset by the amount expended for supplies and other expenditures. Much of this was due to our inability to obtain certain equipment and supplies, because of existing governmental restrictions. The operating deficit represented by the difference between Operating Expenditures and Operating Income did



He was a sick little boy, just a few short days ago.

not include the additional expenditures incurred for the conduction of Medical and Surgical Research.

Free Care

The total cost of the free care rendered during the past year was approximately $200,000.

In addition to the large sums expended for free care rendered, we must not lose sight of the already-alluded to other important contributions to human welfare which the hospital makes in the training of varied personnel, in the promotion of research and in the field of health education. The maintenance of these invaluable services requires substantial, nevertheless justifiable, expenditures.

Our Needs

In the future, as in the past, it is our responsibility to maintain standards of proven value, to exercise every possible additional effort for the improvement of service to the patient and in the conduct of other accepted functions. Medicine is not static; the discoveries of today are, comparatively speaking, replaced by the greater and more valuable life-

saving measures of tomorrow. And so we must plead for the continued support of generous men and women, that we may be able to render adequate service to patients, to carry on our efforts in the field of education, and to continue to probe into the mysteries and baffling problems with which unconquered disease challenges us.

Our Thanks

We are indebted beyond measure to every generous person who has contributed to the maintenance of the hospital. We are grateful beyond words to these benefactors, not only for the material benefits which funds established for endowments offer, but for the encouragement and satisfaction we derive from such support.

While much has already been said about the tremendous contributions which the Women's Auxiliary of the hospital has made, one can afford to be repetitious in praise of its officers and members and in thanks to those who have been such a constant tower of strength. Most generous in their allocation of funds to the hospital, staunch champions of our cause, we are deeply grateful to them. The Junior Auxiliary, by their loyalty, devotion and assistance, gives every assurance of their being worthy successors to their seniors, when that day comes which must come to us all.

I would be, indeed, very unappreciative if I failed to express to Mr. Watchmaker, the President, and to the other members of the Board, my heartfelt thanks for their continued support and constant assurance of confidence in the administration of the hospital.

Our Laboratory Directors, our Department Heads, our Director of Volunteer Service, in short all of our administrative personnel, deserve tribute and thanks for their courage, earnest efforts and perseverance in the face of constant difficulty occasioned by loss, in many instances, of irreplaceable help and yet faced with the need for furnishing the services demanded of their departments. To each and every employee of the institution who has been working under the stress and tempo of the war effort, and to our volunteers, I desire to express my gratitude.

To all of our personnel who are playing an active part in the fight for a better world, and to those who must carry on the burdens on the home front, I pay most humble tribute with a realization of my great debt to them all.

CHARLES F. WILINSKY, M.D.,
Executive Director.

BETH ISRAEL HOSPITAL

ROLL OF BENEFACTORS

THE BETH ISRAEL HOSPITAL
AND THOSE IT SERVES
OWE AN EVERLASTING DEBT
TO THE BENEFACTORS
WHOSE NAMES
APPEAR ON THE FOLLOWING PAGES

THE ENDOWMENT FUNDS
WHICH THEY HAVE ESTABLISHED WILL LIVE
ETERNALLY IN SERVICE
TO MANKIND

BETH ISRAEL HOSPITAL

Endowments

Lassor and Fanny Agoos Fund (established by Mr. & Mrs. Casper M. Grosberg)	$5,800
Annie Alberts Memorial Fund (established by Joseph Kaplan)	5,000
Max and Dora Axelrod Fund (Established by James J. Axelrod)	5,000
Ansin-Levin Memorial Fund	7,500
Lila and Jacob Ansin Fund	5,000
Louis I. & Jennie Beckwith Fund	10,000
Lillian and Irwin Benjamin Fund	7,500
H. C. Berkowitz Fund	20,000
Frank Bernstein Fund (established by Fannie Bernstein)	5,000
Ruth C. Burofski Fund	2,850
Fannie and Robert P. Cable Fund	40,000
Edward M. Chase Fund	5,000
Max and Harriet Chernis Fund	6,000
Leah B. and Harry Cline Fund	1,000
Frank and Edith Cohen—Paul and Helen Cohen—Nathan and Anne Cohen—Israel and Sonia Cohen Fund	25,000
Franklin Miles Cohen Book Fund (established by Theresa C. Whitman)	1,000
Myer and Sarah Cohen Fund (established by Henry G. and Edward Cohen)	5,000
Marie Colmes Nursing Fund	2,115

BETH ISRAEL HOSPITAL

Endowments

Myer and Etta Dana Fund . . . . . (established by Herman and Lester Harold Dana)	$5,000
Jacob H. and Jennie Deutschmann Fund .	5,000
Mildred K. DeWitt Fund	4,354
Ida and Mark A. Edison Fund	5,000
A. Silver Emerson Fund	2,500
Charlotte & Max L. Feinberg Fund . . .	5,025
William A. Feinberg and Annie Feinberg Fund for Research	5,225
Anna and Morris Feldberg—Elizabeth and Max Feldberg Nursing Fund	10,000
Clara and Joseph F. Ford—Mae and Benjamin H. Swig Fund	20,500
George Baldwin French Fund	6,000
Israel, Fannie and Philip Friedlander Trust Fund	5,000
Solomon and Rachel Friedlander Memorial Fund . . . . . (established by Mr. & Mrs. Israel Friedlander)	1,000
Louis Gardner Fund	1,756
Israel and Katie Ginsburg—Norton F. and Etta Ginsburg Fund	10,000
Hyman and Jeanette Marcus Gondelman Fund	5,000
Charles and Frances G. Goldman Fund .	5,000
Julia M. and Albert K. Goldman Fund .	10,000
Albert I. and Esther Falkson Gordon Fund	5,000

BETH ISRAEL HOSPITAL

Endowments

Barnett D. and Ruth Gordon Fund	$5,000
Sadye Z. and Jacob S. Gordon Fund	10,000
Nehemiah and Rebecca Gorin Fund	10,000
Mr. and Mrs. John Gorvers Family Fund	4,000
Amelia Greenbaum Fund	53,175
Isaac Greenberg Fund	9,210
Oscar and Celia Grosberg Fund (established by Mr. & Mrs. Casper M. Grosberg)	5,800
Julia Gryzmish Fund	1,000
Emma D. and Sidney S. Gutlon Fund	5,000
Alfred E. Haines Fund	9,247
Harodite Finishing Co. Fund	2,400
Simon J. and Lena Cohen Helman Fund	5,000
Louis and Alice Isenberg Fund	5,000
Celia and Benjamin J. Kaplan Fund (established by Kaplan Family Charity Fund)	5,000
Kirstein Surgical Teaching and Research Fund	50,000
Hyman and Ida Dora Kohn Fund	3,100
Carol and Hans J. Kroto Fund	500
I. M. and Gertrude Levin Fund (in memory of Clarence Levin, Sadie L. Levin, Adelaide and Theodore Wasserman)	5,000
Nathan Levin Fund in memory of Fannie Levin	2,500
Harry and Leona Levine—Louis and Rae Levine Fund	25,000
Jacob and Leah Levis Memorial Fund (established by Mr. & Mrs. Israel Friedlander)	1,000

BETH ISRAEL HOSPITAL

Endowments

Elias M. Loew Fund	$10,000
James A. and Rose Lippman Fund	10,000
Miah and Sadye W. Marcus Fund	5,000
Eldar Markson Fund (established by Yoland D. and Robert T. Markson)	25,000
Joseph Michelman Fund	10,000
Bessie Monosson Fund (established by Frederick, Isadore and David Monosson)	1,500
Samuel and Ida Narcus Fund	1,000
Hannah L. and Joseph Palais Fund	2,700
A. Caroline Payson Fund	2,000
Bessie and Max Pearlman Fund (established by Samuel, Benjamin, Robert and Saul Pearlman)	1,000
Joseph and Lottie R. Rabinovitz Fund	10,000
Mary Resnik Fund (established by Louis H. Resnik)	1,000
Philip and Annie Riesman Fund (established by Joseph G. and Myer Riesman)	5,000
Bennett and Mae Rockman Fund	10,000
Bertha C. and Edward Rose Fund	5,000
Simon and Dora Rosen Fund	1,000
Samuel Rosenbaum Fund	5,020
Louis I. and Bessie Krinsky Rosenfield Fund	5,000
Paul P. and Sarah Ross Fund	500
Jennie H. and Sigmund Rothschild Fund	910
Leah Rubenstein Family Fund (established by Philip, J. A. and Leon Rubenstein)	5,000
Mr. and Mrs. Samual M. Salny Fund	1,250
Louis H. and Frances B. Salvage Fund	7,500

BETH ISRAEL HOSPITAL

Endowments

Frances R. and Myer Saxe Fund	$5,000
Goldie and Samuel D. Saxe Fund	5,000
Mr. and Mrs. Marks Schneider Fund	500
Abraham and Sadie Shapiro Fund	10,000
Esther and Morris Shapiro Fund	10,000
Frank S. and Eva A. Shapiro—James and Edith Shapiro Fund	15,000
Pauline and Alexander Shapiro Fund	5,000
Beatrice G. and George Sherman Fund	10,000
Jacob A. and Bessie Slosberg Fund	10,000
Irving M. and Selma Sobin Fund	5,000
Alice W. and Joseph Stone Fund	1,000
Clara S. and S. Robert Stone Fund	16,985
Mr. and Mrs. Randolph W. Striar Fund	1,000
Mr. and Mrs. Samuel Tater Fund	1,250
Caroline Thalheimer Fund	1,570
Irving and Edith Usen Fund	10,000
Alice and Joseph Weinstein Fund	5,000
Charles F. Wilinsky Library Fund	2,851
Max E. and Dora O. Wind Fund	5,000
Morris Winer Family Fund	5,000
Harry and Sarah Wise Fund (established by their children)	5,000
George and Gussie Wyner Fund (established by Gussie Wyner)	10,000
Jacob Ziskind Fund	8,000
Anonymous	25,524

Contributions to the

BETH ISRAEL HOSPITAL

*1943**

Anonymous	$1,300.00
Frederick Ayer	190.00
Joseph Beal	100.00
Louis I. Beckwith	100.00
Beth Israel Hospital Gift Shop	1,000.00
Beth Israel Hospital Junior Auxiliary	300.00
Beth Israel Hospital Women's Auxiliary	20,000.00
Estate of Max Brenner	200.00
Brewer & Co.	5,000.00
A. S. Burg	100.00
Abe Burtman	100.00
Daniel D. Carmell	200.00
Edward Cohen	100.00
Joseph H. Cohen	100.00
Committee of the Permanent Charity Fund	1,900.00
Converse Rubber Co. (in memory of Joseph Stone)	5,000.00
Estate of Rebecca Cushing	500.00
John E. Daniels	100.00
Sidney A. Eiseman	100.00
Elm Hill Welfare Workers	500.00
Fairclough and Gold, Inc.	1,000.00
Lincoln & Theresa Filene Foundation, Inc.	700.00
Israel Friedlander	100.00
Members of Gilchrist Association	1,000.00
Joseph Golding Foundation Inc.	500.00
Mr. & Mrs. Abraham L. Gordon	5,000.00
Leo Gordon	1,000.00
Casper M. Grosberg	100.00
Grosberg Family Charity Fund	1,000.00
Abraham M. & Rachel B. Gutterman Foundation	228.39
Haffenreffer and Co. Inc.	590.00
Hy Sil Mfg. Co.	100.00
Jewish Anti-Tuberculosis Association	1,800.00

*$100.00 and over.

Contributions 1943*

Jewish Community Council of Fitchburg	$ 400.00
Jewish Welfare Fund of Worcester	1,000.00
Jacob J. Kaplan	100.00
Max P. Lash	290.00
Nathan, Copal, Bernard Levin	100.00
Estate of Louis Libman	101.33
Estate of Benjamin Low	200.00
Estate of Annie Lyons	500.00
Estate of Simon Malinsky	100.00
Parshad Holding Corp.	100.00
Estate of Morris L. Pines	724.97
Philip Pitkowsky Trust	504.86
A. I. Pransky	100.00
Sadie Riesman	150.00
Estate of Herman Robbins	500.00
Estate of Joseph L. Rome	700.00
Royal Electric Co. Inc.	100.00
Rudnick Charitable Foundation	140.00
Salada Tea Company	1,000.00
Samuel M. Salny, Samuel Tater, Harry and Louis Levine	500.00
Louis H. Salvage	100.00
Sanborn Company	200.00
Mrs. & Mrs. William B. Sedlis	1,000.00
Mr. & Mrs. Hyman Silver	100.00
J. Slotnick & Co.	2,000.00
Estate of Ruey B. Stevens	500.00
Mark M. Stone	318.85
S. Robert Stone	100.00
United Jewish Appeal of Lowell	500.00
U. S. Public Health Service	1,528.85
Wallace and Tiernan Products	3,000.00
Samuel B. Walter Trust	100.00
Edward Watchmaker	450.00
We Ten	800.00
Murray Weiss	250.00
Max E. Wind	200.00
Jacob Ziskind	100.00

*$100.00 and over.

Beth Israel Hospital Association

Balance Sheet — September 30, 1943

ASSETS

CURRENT ASSETS:			
Cash:			
Operating Purposes	$33,071.27		
Treasurer's Account	6,595.01		
Bond Account	6,833.60		
Social Service Relief Savings Account	902.51	$ 47,402.39	
Accounts Receivable	$31,630.69		
Less—Reserve for Bad Debts	1,700.79	29,929.90	
Inventories		66,507.66	
Unexpired Insurance Premium		6,360.55	
Total Current Assets			$ 150,200.50
PERMANENT FUND ASSETS:			
Board of Managers of Trust Property Investments			289,670.41
SUBSCRIPTIONS RECEIVABLE			3,260.00
PLANT ASSETS:			
Land		$ 170,505.25	
Land Improvements		86,501.66	
Buildings		2,174,110.93	
Equipment		488,501.18	
Radium		2,550.00	
Total Plant Assets			2,922,169.02
EQUIPMENT RESERVE FUND—Cash			25,000.00
SINKING FUND WITH TRUSTEES			81,121.63
TOTAL ASSETS			$3,471,421.56

LIABILITIES, RESERVES, CAPITAL AND SURPLUS

CURRENT LIABILITIES AND SURPLUS:			
Accounts Payable—Current Expenses		$ 31,320.69	
Notes Payable		3,274.90	
Fiduciary Liabilities		7,622.13	
Accrued Salaries		16,916.66	
Accrued Interest—Mortgage		911.85	
Accrued Miscellaneous Expenses		2,012.02	
Deferred Medical Research Donations		4,500.00	
Loans Payable		12,500.00	
Total Current Liabilities		$ 79,058.25	
SURPLUS		71,142.25	$ 150,200.50
PERMANENT FUND RESERVE			289,670.41
RESERVE FOR UNCOLLECTED SUBSCRIPTIONS			3,260.00
PLANT LIABILITIES AND CAPITAL:			
Mortgage Outstanding		$ 596,000.00	
Debentures Payable		154,000.00	
Capital		2,172,169.02	
Total Plant Liabilities and Capital			2,922,169.02
RESERVE FOR REPLACEMENT OF EQUIPMENT			25,000.00
RESERVE FOR SINKING FUND			81,121.63
TOTAL LIABILITIES, RESERVE, CAPITAL AND SURPLUS			$3,471,421.56

Beth Israel Hospital

Condensed Comparative Statement of Operating Income and Expenses

	Fiscal Year 1943	1942
NET EARNED INCOME:		
Room and Board:		
Private	$120,222.75	$108,186.75
Semi-Private	137,808.50	132,455.75
Ward	47,516.00	34,635.00
Ward Part Paid	21,829.58	22,785.17
Total Room and Board	$327,376.83	$298,062.67
Professional Service and Other Income:		
Operating Room	39,381.35	34,718.35
X-Ray	36,481.64	34,453.05
Laboratories	35,599.50	31,811.33
Anesthesia	3,371.50	2,894.50
Drugs	25,044.00	17,819.49
Electro-Cardiogram	3,813.25	3,515.81
Basal Metabolism	1,341.75	1,105.25
Ambulance		1,460.50
Emergency Ward	4,573.35	5,157.20
Special Nurses Board	11,057.25	11,640.50
Nurses Tuition Fees	4,380.00	4,650.00
Bad Debts Collected	881.03	538.40
Telephone	2,579.39	2,471.72
Purchase Discount	747.80	1,067.72
Miscellaneous Charges	14,347.38	13,909.95
Total In-Patient Income	$510,976.02	$465,276.44
Less—Ward Adjustments	20,001.44	15,722.82
Assoc. Hosp. Serv. Adjustments	2,449.36	1,902.43
Provision for Bad Debts	2,400.00	2,400.00
Professional Disc. & Allowance	1,900.74	2,641.68
	$ 26,751.54	$ 22,666.93
Net In-Patient Income	$484,224.48	$442,609.51
Outpatient Income	24,022.34	26,917.02
TOTAL NET EARNED INCOME	$508,246.82	$469,526.53
OPERATING EXPENSE:		
Salaries and Wages	$375,673.93	$346,195.20
Food	117,078.91	116,022.55
Supplies and Expenses	161,424.28	166,715.46
Replacement of Equipment	2,635.53	9,949.19
New Equipment	2,046.95	3,718.13
Total Operating Expenses	$658,859.60	$642,600.53
OPERATING DEFICIT	150,612.78	173,074.00
MEDICAL RESEARCH	20,808.84	24,186.13
SOCIAL SERVICE RELIEF	2,085.63	2,350.54
HOSPITAL DEFICIT	$173,507.25	$199,610.67
PATIENT DAYS:		
Private	11,837	10,967
Semi-Private	24,827	24,914
Ward	29,238	31,551
Total	65,902	67,432

Beth Israel Hospital

Comparative Statement of Operating Expenses

	Fiscal Year 1943	1942
SALARIES AND WAGES:		
Administrative	$ 48,566.98	$ 44,274.42
Storekeeping	4,395.90	3,111.35
Medical and Surgical	13,580.33	11,220.65
Nursing Service and Education	96,601.65	98,976.12
Pharmacy	6,421.75	5,361.92
X-Ray	17,062.24	11,842.26
Pathology Laboratory	21,539.81	18,933.16
Medical Records and Library	6,512.43	5,898.80
Social Service	16,595.73	15,992.14
Motor Service	1,305.15	1,045.00
Maintenance	29,438.55	27,725.75
Heat, Light and Power	9,705.19	7,837.41
Housekeeping	23,256.12	22,646.96
Laundry	16,637.52	15,560.07
Dietary	46,051.76	37,769.58
Outpatient	18,002.82	17,999.61
TOTAL SALARIES	$375,673.93	$346,195.20
SUPPLIES AND OTHER EXPENSES:		
Administrative	$ 6,199.41	$ 5,210.37
Telephone	12,729.10	11,904.37
Storekeeping	230.25	450.03
Medical and Surgical	28,303.19	31,638.07
Nursing Service and Education	971.44	488.66
Pharmacy	28,015.61	30,037.17
X-Ray	12,627.50	20,252.98
Pathology Laboratories	4,878.69	4,930.49
Medical Records and Library	708.63	1,307.12
Social Service	421.99	138.22
Motor Service	1,089.60	702.21
Maintenance	11,996.87	12,919.46
Heat, Light, Power and Water	35,115.50	33,371.98
Housekeeping	3,421.20	7,787.17
Linens	5,233.24	5,077.77
Laundry	2,486.71	2,124.71
Dietary	7,271.45	6,419.38
Food	117,078.91	116,022.55
Outpatient	4,406.38	5,572.62
TOTAL SUPPLIES AND OTHER EXPENSES	$283,185.67	$296,405.33
TOTAL OPERATING EXPENSES	$658,859.60	$642,600.53

Comparative Cost and Income Analysis

	Fiscal Year 1943	1942
Approx. Cost per Patient Day (whole hospital)	$ 8.19	$ 7.88
Approx. Cost per Ward Patient Day	7.78	7.23
Approx. per Day Income from Ward Patients	3.02	2.25
Approx. Cost per Outpatient Visit	1.81	1.77
Approx. Income per Outpatient Visit	.51	.42
Number of Ward Days Paid For	11,343	9,831
Number of Ward Days Free	17,890	21,720
Number of Clinic Visits Paid For	13,294	15,224
Number of Clinic Visits Free	33,647	48,532

Administrative Staff

Charles F. Wilinsky, M.D., *Executive Director*

Maurice Rosenzweig, M.D., *Assistant Director*

Harry A. Derow, M.D., *Director, Outpatient Department*

Mrs. Mitchell Selib, *Director, Volunteer Service*

Admitting Officers

Natalie H. Nathan — Evelyn Rosen

††Ethel Cohen, *Director, Social Service*

Rosalind L. Herrmann, *Acting Director, Social Service*

Gertrude Goldstein, *Librarian and Medical Records*

Engla Anderson, *Dietitian* — Harry Brass, *Pharmacist*

Vincent W. Godlesky, *Purchasing Agent*

†Samuel D. Kaufman, *Accounting Department*

Eugene J. Kline, *Accounting Department*

C. Robert Kinney, *Superintendent of Maintenance*

Nell M. Reagan, *Housekeeper* — Percy A. McDiarmid, *Laundry*

Betty Feinstein, *Receptionist*

Nursing Department and School of Nursing

Mary C. Gilmore, B.S., R.N., *Superintendent of Nurses and Principal of School of Nursing*

Ethyl M. Adams, R.N., *Assistant Superintendent of Nurses*

**Alice L. Lake, B.S., R.N., *Educational Director*

Helen B. Connors, B.S. in Ed., R.N., *Educational Director*

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Jacob Fine, M.D., *Acting Secretary*

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Louis M. Freedman, M.D. — Charles G. Mixter, M.D.

Hyman Morrison, M.D.

*On Leave of Absence, with the Armed Forces. **Retired. †Resigned. ††Leave of Absence.

The Active Staff

Medicine

Physician-in-Chief

HARRY LINENTHAL, M.D.

Visiting Physicians

*HERRMAN L. BLUMGART, M.D.
HENRY A. CHRISTIAN, M.D.
SAMUEL L. GARGILL, M.D.
HYMAN MORRISON, M.D.

Associate Visiting Physicians

MAURICE I. ABRAMS, M.D.
MARK D. ALTSCHULE, M.D.
DAVID AYMAN, M.D.
*BENJAMIN M. BANKS, M.D.
HARRY BLOTNER, M.D.
*MORTON G. BROWN, M.D.
ABRAHAM COLMES, M.D.
HARRY A. DEROW, M.D.
I. R. JANKELSON, M.D.
JACOB LERMAN, M.D.
MARK FALCON LESSES, M.D.
HARRY B. LEVINE, M.D.
NATHAN N. LEVINS, M.D.
*HYMAN NATERMAN, M.D.
JOSEPH E. F. RISEMAN, M.D.
ABRAHAM RUDY, M.D.
HERBERT S. SAVER, M.D.
NATHAN SIDEL, M.D.
LOUIS C. STEIN, M.D.
*MAURICE B. STRAUSS, M.D.
LOUIS WOLFF, M.D.

Junior Visiting Physicians

NATHAN ADDELSON, M.D.
BENJAMIN ALEXANDER, M.D.
HENRY BAKER, M.D.
*SAMUEL B. BEASER, M.D.
DAVID DAVIS, M.D.
JOSEPH A. DUBINS, M.D.
I. A. FINKELSTEIN, M.D.
LOUIS FISHBEIN, M.D.
A. STONE FREEDBERG, M.D.
BERNARD I. GOLDBERG, M.D.
JOSEPH GOLDMAN, M.D.
ARCHIE GOLDSHINE, M.D.
SAMUEL HOBERMAN, M.D.
DAVID HURWITZ, M.D.
*BERNARD M. JACOBSON, M.D.
*MARK H. JORESS, M.D.
H. LOUIS KRAMER, M.D.
*HENRY H. LERNER, M.D.
*BENEDICT F. MASSELL, M.D.
LOUIS R. PAUL, M.D.
HARRY A. SAVITZ, M.D.
MAURICE SEGAL, M.D.
LOUIS S. SILVER, M.D.
MOSES J. STONE, M.D.
*LOUIS ZETZEL, M.D.

Assistants in Medicine

*JULIUS ABRAMSON, M.D.
*MARK AISNER, M.D.
PETER BEER, M.D.
BENJAMIN BERKOVITZ, M.D.
ADOLPH BERL, M.D.
SAMUEL BOLAN, M.D.
*JACOB BREM, M.D.
NATHAN T. BRESNICK, M.D.
*EDWARD BUDNITZ, M.D.
BENJAMIN I. CASSIN, M.D.
JACK D. COHEN, M.D.
*SAMUEL C. COHEN, M.D.
SAMUEL L. COHEN, M.D.
ERNST COHN, M.D.
SAMUEL EDELSTEIN, M.D.
OTTO F. EHRENTHEIL, M.D.
ALBERT C. ENGLAND, JR., M.D.
*MYER FISHMAN, M.D.
*SAWYER FOSTER, M.D.
ABRAHAM GINSBURG, M.D.
*DANIEL HOLZMAN, M.D.
OSCAR HUROVITZ, M.D.
*MAYER HYMAN, M.D.
JONAS R. KAGAN, M.D.
*MAX J. KLAINER, M.D.
SAMUEL J. KOWAL, M.D.

*On Leave of Absence, with the Armed Forces.

The medical profession has a true appreciation of the importance of the laboratory as an aid to diagnosis.

A. Henry Lappin, M.D.
George Lepehne, M.D.
Maurice A. Lesser, M.D.
*Orrin Levin, M.D.
Charles Liberman, M.D.
Maurice Lugitch, M.D.
Aldo Luisada, M.D.
Alexander Mahlowitz, M.D.
Jacob M. Masters, M.D.
D. B. Medalia, M.D.
Martin M. Nothmann, M.D.
Emil Z. Ossen, M.D.
*George Pike, M.D.
Kermit C. Rosen, M.D.
Irving W. Schiller, M.D.
Erwin Spiegl, M.D.
Samuel Stearns, M.D.
Lawrence I. Stellar, M.D.
David Stern, M.D.
Barnet A. Udelson, M.D.
Herbert K. Udelson, M.D.
*Ralph Volk, M.D.
Alfred Yood, M.D.
*Paul Zoll, M.D.
Jonathon Zonis, M.D.

Junior Assistants in Medicine

Oscar Feinsilver, M.D.
Theodore Feldman, M.D.
Edward J. Levenson, M.D.
Freida Por, M.D.
William J. Shriber, M.D.

Medical Research

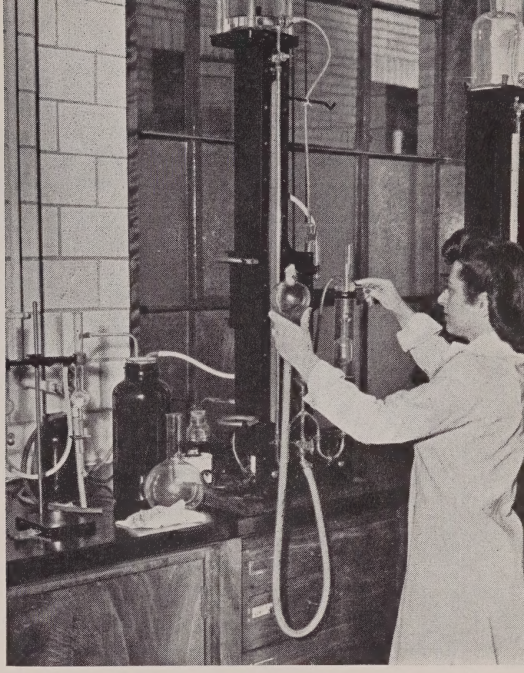
Director of Medical Research

*Herrman L. Blumgart, M.D.

Acting Director

Mark D. Altschule, M.D.

*On Leave of Absence, with the Armed Forces.



The contributions of research laboratories play a most important part in the advancement of medical knowledge.

Associates in Medical Research

BENJAMIN ALEXANDER, M.D.
*SIDNEY COHEN, M.D.
DAVID DAVIS, M.D.
A. STONE FREEDBERG, M.D.
HAIM HAIMOVICI, M.D.
*J. ELLIOT LEVI, M.D.
JOSEPH E. F. RISEMAN, M.D.
ERWIN SPIEGL, M.D.
*ROBERT TALKOV, M.D.
*LOUIS ZETZEL, M.D.
*PAUL ZOLL, M.D.

Neuropsychiatry

Heads of the Department of Neuropsychiatry

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HARRY C. SOLOMON, M.D.

Visiting Neuropsychiatrists

*M. RALPH KAUFMAN, M.D.
JULIUS LOMAN, M.D.

Associate in Neuropsychiatry

KURT GOLDSTEIN, M.D.

Associate Visiting Neuropsychiatrist

*JOSEPH J. MICHAELS, M.D.

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MARGARETHE BIBRING, M.D.
*WILFRED BLOOMBERG, M.D.
*LOUIS CHASE, M.D.
FLORENCE CLOTHIER, M.D.
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JENNIE WAELDER, M.D.

*On Leave of Absence, with the Armed Forces.

Assistant in Neuropsychiatry

HELEN S. TARTAKOFF, M.D.

Clinical Psychologist

KATHE VERTES, M.D.

Children's Medical Service

Visiting Physician and Administrator of Children's Medical Service

SOLOMON H. RUBIN, M.D.

Visiting Physicians to Children's Medical Service

ELI FRIEDMAN, M.D. HYMAN GREEN, M.D.

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THERESE LOWENTHAL, M.D. ALICE NAUEN, M.D.

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JACOB SPITZ, M.D.

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ERNEST ROSMARIN, M.D.

*On Leave of Absence, with the Armed Forces.

Surgery

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Visiting Surgeon
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Associate Visiting Surgeon
DAVID D. BERLIN, M.D.

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ARNOLD STARR, M.D.

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*LOUIS HERMANSON, M.D.
*ALFRED HURWITZ, M.D.
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JOHN B. SEARS, M.D.
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AARON THURMAN, M.D.

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*SIDNEY SLATER COHEN, M.D.
*PHILIP COOPER, M.D.
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*DAVID KUNIAN, M.D.

Head of the Department of Proctology
NAAMAN STEINBERG, M.D.

Assistants in Proctology
*ALFRED D. LEVICK, M.D.
EDWARD N. NATHAN, M.D.
MAURICE SILBERMAN, M.D.

Junior Assistant in Proctology
SAMUEL SEGAL, M.D.

Head of the Department of Neurosurgery
W. JASON MIXTER, M.D.

Junior Visiting Neurosurgeon
SAMUEL LOWIS, M.D.

Visiting Surgeon in Sympathetic Neurosurgery
REGINALD H. SMITHWICK, M.D.

Thoracic Surgeon
RICHARD H. SWEET, M.D.

Anesthesia

Head of the Department of Anesthesia
SAMUEL GILMAN, M.D.

Assistant Anesthetist
ELEANOR G. MARCHAND, M.D.

*On Leave of Absence, with the Armed Forces. **Retired.

Surgical Research

Director of Surgical Research
JACOB FINE, M.D.

Assistant Director of Surgical Research
*LOUIS HERMANSON, M.D.

Associates in Surgical Research
HOWARD A. FRANK, M.D. ARNOLD M. SELIGMAN, M.D.

Orthopedics

Orthopedic Surgeon and Head of the Department of Orthopedics
ARMIN KLEIN, M.D.

Visiting Orthopedic Surgeon
MYRON STRAMMER, M.D.

Junior Visiting Orthopedic Surgeons
SAMUEL S. HANFLIG, M.D. SAMUEL L. MARNOY, M.D.
*MEIER KARP, M.D. *ROBERT ULIN, M.D.

Assistants in Orthopedic Surgery
HARRY A. BERMAN, M.D. *LOUIS NATHAN, M.D.

Urology

Head of the Department of Urology
E. GRANVLLE CRABTREE, M.D.

Associate Visiting Urologists
BORIS E. GREENBERG, M.D. *GEORGE C. PRATHER, M.D.

Junior Visiting Urologists
M. LEOPOLD BRODNY, M.D. S. RICHARD MUELLNER, M.D.
*HENRY A. KONTOFF, M.D. *DAVID B. STEARNS, M.D.

Assistants in Urology
JOSEPH FISCHMANN, M.D. HYMAN SAPHIRSTEIN, M.D.

Gynecology and Obstetrics

Head of the Department of Gynecology
*JOSEPH P. COHEN, M.D.

Visiting Gynecologist and Acting Head of the Department of Gynecology
HAROLD H. ROSENFIELD, M.D.

Associate Visiting Gynecologists
DANIEL ABRAMSON, M.D. HAROLD I. COHEN, M.D.
MAURICE O. BELSON, M.D. MAX DAVIS, M.D.
SAUL BERMAN, M.D. HENRY S. FINKEL, M.D.

Junior Visiting Gynecologists
*ARCHIE A. ABRAMS, M.D. BENJAMIN M. BORNSTEIN, M.D.
LOUIS ALBERT, M.D. *SIDNEY ELLIS, M.D.
SAMUEL SIDELL, M.D.

*On Leave of Absence, with the Armed Forces.

Otolaryngology

Heads in Otolaryngology and Visiting Laryngologists

Louis Arkin, M.D. — Louis M. Freedman, M.D.

Associate in Otolaryngology

Oskar Hirsch, M.D.

Assistant Visiting Surgeons in Otolaryngology

Samuel Cline, M.D. — Gustave B. Fred, M.D.

Louis E. Wolfson, M.D.

Junior Assistant Visiting Surgeons in Otolaryngology

Maurice G. Evans, M.D. — Samuel W. Garfin, M.D.

Harry Fein, M.D. — Fred Heimlich, M.D.

A. Harold Radin, M.D.

Assistants in Otolaryngology

*Victor Baer, M.D. — Daniel Miller, M.D.

*Joshua C. Drooker, M.D. — Philip Mysel, M.D.

Joseph Fischer, M.D. — *Benjamin Riseman, M.D.

*Arthur J. Gorney, M.D. — Frank R. Shlossberg, M.D.

Aaron Kaufman, M.D. — *Herman J. Sternstein, M.D.

Charles Kent, M.D. — Barnet Wein, M.D.

Ophthalmology

Heads of the Department of Ophthalmology

Willlam Liebman, M.D. — Benjamin Sachs, M.D.

Assistants in Ophthalmology

Henry Boruchoff, M.D. — Edward F. Covitz, M.D.

Ellis Michelson, M.D.

Junior Assistants in Ophthalmology

Jacob I. Abrams, M.D. — Albert Elsberg, M.D.

Henry L. Cabitt, M.D. — *Sumner D. Liebman, M.D.

*Edward S. Stone, M.D.

Dental Surgery

Head of the Department of Dental Surgery

Leonard D. Nathan, D.M.D.

Visiting Dental Surgeons

*Abraham Flashner, D.M.D. — Julius H. Levine, D.M.D.

Max H. Jacobs, M.D., D.M.D. — Simon Polansky, D.M.D.

Visiting Orthodontist

Herbert Margolis, D.M.D.

Associate Visiting Dental Surgeons

Julius Aisner, D.M.D. — George J. Fink, D.M.D.

Michael Cohen, D.M.D. — *Henry M. Goldman, D.M.D.

John Cooke, D.M.D. — *Harry Stone, D.M.D.

*On Leave of Absence, with the Armed Forces.

Junior Visiting Dental Surgeons

*Joseph Barron, D.M.D. *George Noss, D.M.D.
*Henry D. Epstein, D.M.D. *Maxwell Perman, D.M.D.
Harold W. Smith, D.M.D.

Pathology

Pathologist

Monroe J. Schlesinger, M.D.

Roentgenology

Chief of the Roentgen Laboratory

Samuel A. Robins, M.D.

Roentgenologist

Felix G. Fleischner, M.D.

Visiting Roentgenologist

Harry F. Friedman, M.D.

Associate Visiting Roentgenologists

William S. Altman, M.D. Max Ritvo, M.D.

Junior Visiting Roentgenologists

*Morris Reingold, M.D. *George White, M.D.

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Residents

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House Officers

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Jacob Bornstein, M.D. Theodore Sack, M.D.
Manuel H. Fertman, M.D. Elliot L. Sagall, M.D.
Maurice Kaufman, M.D. Howard Scal, M.D.
Herbert D. Lewis, M.D. Edwin R. Weinerman, M.D.

Surgery

Residents Robert R. Shapiro, M.D.
Assistant Residents Leon Rosenfeld, M.D.

House Officers

Max Dubin, M.D. Seymour Romney, M.D.
Edward D. Frank, M.D. Merrill B. Rubinow, M.D.
Benjamin S. Golub, M.D. Theodore Saxe, M.D.
Howard J. Lewenstein, M.D. S. Melvin Schlemenson, M.D.
Houston J. Zinn, M.D.

Pathology

Resident Raymond Yesner, M.D.

House Officers

Samuel Blank, M.D. Henry P. Brean, M.D.

Urology

Resident A. Alfred Solomon, M.D.

Radiology

Resident
Milton Cohen, M.D.

House Officer
Morris Zeltzerman, M.D.

*On Leave of Absence, with the Armed Forces.

Consultant Staff

Medicine

Elliott P. Joslin, M.D.
James H. Means, M.D.
Roger I. Lee, M.D.
George R. Minot, M.D.

Pediatrics

Edwin H. Place, M.D.
Richard M. Smith, M.D.

Dermatology

E. Lawrence Oliver, M.D.

Endocrinology

Joseph C. Aub, M.D.

Preventive Medicine

Charles F. Wilinsky, M.D.

Statistical Consultant

Edwin B. Wilson, M.D.

Oral Medicine

Joseph W. Ferrebee, D.M.D., M.D.

Surgery

Wyman Whittemore, M.D.

Gynecology

Louis E. Phaneuf, M.D.

Obstetrics

Franklin S. Newell, M.D.
A. K. Paine, M.D.

Oral Surgeon

Kurt H. Thoma, D.M.D.

Maxillo-Facial Surgery

Varaztad H. Kazanjian, D.M.D., M.D.

Orthopedics

Robert B. Osgood, M.D.
Charles F. Painter, M.D.

Otology

D. Harold Walker, M.D.

Ophthalmology

J. Herbert Waite, M.D.

Dentistry

Fred R. Blumenthal, D.M.D.
Leroy M. S. Miner, D.M.D., M.D.

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